

Risk management is a critical component of Critica Limited's (**Company**) governance, the Board will approve the risk management framework, define the Company's risk appetite and oversee and guide Executive through its management of risk. The Managing Director/CEO ("**MD/CEO**") is charged with implementing appropriate risk management systems within the Company. Aspects of this process may be delegated. Risk management is key to good governance and not an exercise merely to ensure regulatory compliance. Therefore, the primary objectives of the risk management system at the Company are to ensure:

1. all major sources of potential opportunity for and harm to the Company (both existing and potential) are identified, analysed and treated appropriately;
2. business decisions throughout the Company appropriately balance the risk and reward trade off;
3. regulatory compliance and integrity in reporting are achieved; and
4. senior management, the Board and investors understand the risk profile of the Company.

In line with these objectives, the risk management system covers:

1. operations risk;
2. financial reporting; and
3. compliance.

The Board, with assistance from the Audit and Risk Committee and or as a standing Board agenda item, reviews all major risks and risk mitigation strategies facing the Company and makes appropriate recommendations. The Company also undertakes an annual review of corporate and business risk registers and the key risks identified. This normally occurs in conjunction with the strategic planning process. The Company discloses in each reporting period that such a review has taken place.

In addition, as specified by Recommendation 4.2 of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations, the MD/CEO and CFO provide a written declaration of assurance that their opinion, that the financial records of the Company for any financial period have been properly maintained, comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company, has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

The Board of the Company has identified a range of specific risks that have the potential to have an adverse impact on its business.

These include:

1. operational risk;
2. environmental risks;
3. insurance risk;

4. litigation risks;
5. financial risk;
6. privacy and data breaches risks;
7. reputational and conduct risks;
8. digital disruption risks;
9. cyber-security risks;
10. sustainability and climate change risks;
11. treasury , funding and finance risks; and
12. compliance risk.